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# A look back at DLA D



Supporting the Defense Logistics Agency director's strategic focus areas of Warfighter Support Enhancement, Stewardship Excellence and Workforce Development, DLA Distribution, in 2010, further extended the enterprise and increased DLA's ability to provide accurate and cost effective logistics support to the Services.

Over the past year, the DLA Distribution team of more than 10,000 employees provided unprecedented, timely and efficient distribution support to the customer, at home and abroad. With more than three million items stored over DLA Distribution's global network of 26 distribution centers, DLA Distribution processed over 22.8 million lines, or receipts and issues, in 2010 supporting customers worldwide to include supporting wars in two countries, numerous humanitarian assistance missions and a multitude of military exercises to ensure Warfighter readiness and sustainment.

On Jan. 12, 2010, the Caribbean island nation of Haiti was hit by an earthquake measuring 7.0 on the Richter scale, destroying much of the country's infrastructure, killing approximately 200,000 people, and displacing over one million.

DLA Distribution's command and control center was ordered to go to 24/7 operations and materiel and subsistence began to flow within mere hours.

In the first two weeks, the organization pushed forward 2.7 million Meals, Ready-to-Eat, two million bottles of water, and hundreds of tents and cots in a surge effort for the US Agency for International Development; this met the most pressing needs until the distribution pipeline was finally settled and routine resupply efforts could begin.

DLA Distribution extended DOD's role in warehousing through the Navy Warehouse Transfer, or NWT, initiative.

Partnering with the Naval Supply Systems Command and the Commander, Fleet and Industrial Supply Centers, DLA Distribution transferred current operations in approximately 96 CONUS and OCONUS Navy warehouses (including some outside storage) totaling over 4.8 million sq. ft. of storage to DLA control.

This transfer optimizes Navy storage, warehousing, and distribution operations under a single distribution manager utilizing DLA best business

practices; it also implements the joint use of the Distribution Standard System, DLA's software for warehouse and distribution management.

NWT is composed of three phases, with the first being the "as-is where-is" transfer of personnel and functions, followed by the second phase of footprint optimization and process improvement, and last of all the implementation of the Distribution Standard System.

NWT reduces the overall storage footprint and streamlines transportation to local customers, all of which minimizes costs and supports the Navy's Global Shore Infrastructure Plan goals; in addition it extends DLA's reach to the customer at the retail level.

Executing the actions from the 2005 Base Realignment and Closure directive, DLA Distribution produced exceptional results in achieving BRAC requirements to realize annual recurring savings of \$1.3 billion. DLA Distribution reduced their overall footprint by over 11 million gross sq. ft. of supply, storage and distribution space and an additional 700,000 gross sq. ft. for privatized items.

Another major endeavor continued in 2010, was the review, update and integration into



# Distribution 2010

Combatant Command operational plans. This initiative called for DLA Distribution representation at the genesis of all planning efforts so that the Services could fully leverage DLA Distribution capabilities.

Starting in the Pacific Command Area of Responsibility, work began on the DLA Distribution Support Plan for the Korean peninsula. Numerous man hours resulted in a new document that captured all DLA Distribution key tasks and responsibilities and that identified critical logistics, manpower, infrastructure, and support relationships that were not adequately reflected in the original version between DLA Distribution, United States Forces Korea, and the Service components.

DLA Distribution also partnered with the European and African Commands and Services to revise distribution support plans within their areas of responsibility. Results from engagement with key logistics partners have enabled DLA Distribution to analyze mission requirements and revise support plans in EUCOM and AFRICOM AoRs.

Responsible drawdown of Iraq was also a major focus in 2010. DLA Distribution developed an integrated strategy to process retrograde material across multiple distribution centers

inside and outside the continental United States. This operation provided support from co-located Army and Marine maintenance activities by processing serviceable and unserviceable materiel for redistribution thereby reducing Service costs and returning key readiness materiel into the hands of the Warfighter. Additionally, the strategy allowed the on-time withdraws and closure of Supply Support Activities and Forward Operating Bases in Iraq.

Supporting troops in Afghanistan led to many logistics milestones in 2010. The United States Transportation Command established the Northern Distribution Network, or NDN. The NDN consists of four multi-modal routes that connect the Baltic and Caspian ports with Afghanistan via Russia, Central Asia and the Caucasus. DLA Distribution was instrumental in moving cargo through the NDN into Afghanistan; with almost 80 percent of the materiel flow being DLA-owned materiel. Further improving movement through the NDN, DLA Distribution launched all truck ground movements from its distribution facility in Gernersheim, Germany into Afghanistan as a Proof of Principle, or PoP, to reduce the time of ground shipment movements.

DLA Distribution developed the strategy and led the planning for the first ever Request for Forces issued by the Secretary of Defense to DLA for the deployment of the command's expeditionary team to Kandahar, Afghanistan. This

expeditionary capability provided distribution support of wholesale materiel in support of Joint Forces located in country.

With the first Materiel Release

Order dropping July 28, 2010, the expeditionary team processed more than 4,000 items such as repair parts, kit assemblies, subassemblies, clothing reparable consumable items required for maintenance support of equipment and construction materials in theater supporting primarily United States Army and Marine Corps customers. The expeditionary capability became a huge enabler by reducing strategic airlift and providing parts support across the country.

This distribution capability is part of a long-term plan for a more permanent warehouse in Afghanistan, with \$20 million in military construction already approved and contract to perform the mission awarded.

In 2011, DLA Distribution will continue to build on the successes of 2010, observing logistics efficiencies, continuing Combatant Command engagement and improving distribution readiness both in current and future operations.

